			Extended to May 17, 2	021					
Forr	<b>_ 9</b>	90	Return of Organization Exempt F Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue	rom I	ncome Tax	OMB No. 1545-0047			
		uary 2020)	<ul> <li>Do not enter social security numbers on this form a</li> </ul>						
Depa	rtment	of the Treasury enue Service	<ul> <li>Go to www.irs.gov/Form990 for instructions and</li> </ul>	-		Open to Public Inspection			
					UN 30, 2020	mopoulon			
			forganization	inanig o	D Employer identific	ation number			
<b>D</b> a	heck if pplicab		I organization						
	Addre		SHBUSTERS, INC.						
	Name	ge Doing b	usiness as		**_*****	* *			
	Initial returr Final returr	Number	and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number 617-373-7				
	termi	n-	own, state or province, country, and ZIP or foreign postal code		<b>G</b> Gross receipts \$	19749905.			
	Amer returr		SURY CROSSING, MA 02120-2108		H(a) Is this a group re				
			nd address of principal officer: GREG ZAFF		for subordinates?				
	pend	<sup>ing</sup> 795 C	OLUMBUS AVENUE, ROXBURY CROSSING,	MA 0	H(b) Are all subordinates ind				
ΙT	ax-ex		X 501(c)(3) 501(c) ( )			ist. (see instructions)			
			SQUASHBUSTERS.ORG		H(c) Group exemption	· · · ·			
			X Corporation Trust Association Other ►	I Year		State of legal domicile: MA			
	rt I			- Four		o lato of logal dofficitor			
	1		be the organization's mission or most significant activities: TO CH	IALLEN	GE AND NURTU	JRE URBAN			
Activities & Governance		YOUTH A	S STUDENTS, ATHLETES AND CITIZENS	SO TH	AT THEY RECO	OGNIZE AND			
ŝrnê	2	Check this bo	x 🕨 🛄 if the organization discontinued its operations or dispose	ed of more	than 25% of its net as				
9X0	3	Number of vo	ting members of the governing body (Part VI, line 1a)			<u>21</u> 20			
ۍ م	4	Number of independent voting members of the governing body (Part VI, line 1b)							
es 4	5	Total number	of individuals employed in calendar year 2019 (Part V, line 2a)		5	56			
viti	6		of volunteers (estimate if necessary)			50			
<b>l</b> cti	7a		d business revenue from Part VIII, column (C), line 12			0.			
4			business taxable income from Form 990-T, line 39			0.			
					Prior Year	Current Year			
θ	8	Contributions	and grants (Part VIII, line 1h)		3305866.	6612514.			
nue	9		ce revenue (Part VIII, line 2g)		4378.	10374.			
Revenue	10	Investment in	come (Part VIII, column (A), lines 3, 4, and 7d)		121715.	589354.			
œ	11	Other revenue	e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0.			
	12	Total revenue	- add lines 8 through 11 (must equal Part VIII, column (A), line 12)		3431959.	7212242.			
	13	Grants and si	milar amounts paid (Part IX, column (A), lines 1-3)		7850.	0.			
	14	Benefits paid	to or for members (Part IX, column (A), line 4)		0.	0.			
ŝ	15	Salaries, othe	r compensation, employee benefits (Part IX, column (A), lines 5-10) $_{\dots}$		2036077.	2248716.			
Expenses	16a	Professional f	r compensation, employee benefits (Part IX, column (A), lines 5-10) undraising fees (Part IX, column (A), line 11e) ing expenses (Part IX, column (D), line 25) ▶ 46380		0.	0.			
сре Кре	b	Total fundrais	ing expenses (Part IX, column (D), line 25) ► 46380	2.					
Ш			es (Part IX, column (A), lines 11a-11d, 11f-24e)		1031523.	978636.			
	18	Total expense	es. Add lines 13-17 (must equal Part IX, column (A), line 25)		3075450.	3227352.			
	19	Revenue less	expenses. Subtract line 18 from line 12		356509.	3984890.			
or ces				Be	ginning of Current Year	End of Year			
sets alan	20	Total assets (	Part X, line 16)		20726572.	24288494.			
Net Assets or Fund Balances	21		(Part X, line 26)		410834.	191653.			
Fun	22	Net assets or	fund balances. Subtract line 21 from line 20		20315738.	24096841.			
Pa	irt II								
Unde	er pen	alties of perjury,	I declare that I have examined this return, including accompanying schedules	and statem	ents, and to the best of my	knowledge and belief, it is			
true,	corre	ct, and complete	. Declaration of preparer (other than officer) is based on all information of whic	ch preparer	has any knowledge.				
Sig	า	Signatur	e of officer		Date				

Here	GREG ZAFF, CEO								
	Type or print name and title								
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN					
Paid	John Oteri								
Preparer	Firm's name DiPesa & Company CPA's								
Use Only	Firm's address 500 Victory Road	, 3rd Floor							
	North Quincy, MA 02171 Phone no. (617) 78								
May the IF	RS discuss this return with the preparer shown abo	ove? (see instructions)		Yes No					
932001 01-2	0-20 LHA For Paperwork Reduction Act Notic	e, see the separate instructions.		Form <b>990</b> (2019)					

See S	Schedule	0	for	Organization	Mission	Statement	Continuation
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	1 990 (2019) SQUASHBUSTERS, INC. **-***	* * * *	Page
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>	[]
1	Briefly describe the organization's mission: TO CHALLENGE AND NURTURE URBAN YOUTH AS STUDENTS, ATHLETES AND	)	
	CITIZENS SO THAT THEY RECOGNIZE AND FULFILL THEIR FULLEST POTE		IN
	LIFE.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Yes	X
-	If "Yes," describe these new services on Schedule O.		X
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	∟ Yes	
4	If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by		
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total		
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$ 2359140 • including grants of \$) (Revenue \$)		374
	INTENSIVE URBAN YOUTH PROGRAM SERVING 317 MIDDLE SCHOOL, HIGH		L,
	AND COLLEGE STUDENTS IN BOSTON AND LAWRENCE MASSACHUSETTS AND		
	PROVIDENCE, RHODE ISLAND. THE PROGRAM USES THE SPORT OF SQUAS COMBINATION WITH ACADEMIC TUTORING AND ENRICHMENT, COMMUNITY S		<del></del>
	SUMMER OPPORTUNITIES, AND HANDS-ON COLLEGE COUNSELING TO ACHIE		
	SPECIFIC OUTCOMES: 1) IMPROVEMENT IN LONG-TERM HEALTH AND WELL		
	COLLEGE ACCESS AND SUCCESS - MATRICULATION, PERSERVERANCE, AND		_ /
	GRADUATION, AND 3) POSITIVE CHARACTER DEVELOPMENT. THE ORGANIZ		
	SERVES ITS STUDENTS CONTINUOUSLY FROM THE START OF MIDDLE SCHO		TIL
	THEY GRADUATE HIGH SCHOOL AND ENROLL IN COLLEGE. THE PROGRAM T		
	SUPPORTS EVERY STUDENT'S JOURNEY THROUGH COLLEGE TO GRADUATION		
	STUDENTS WILL SPEND APPROXIMATELY 100 DAYS EACH SCHOOL YEAR, F	ROM	
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)		
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$		
4d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$ ) (Revenue \$	)	
4e	Total program service expenses ► 2359140.		
		Form 9	<b>90</b> (20
3200	See Schedule O for Continuation(s)		
۴.	2 512 806788 SQU0698 2019.06020 SQUASHBUSTERS, INC.	SQU	והספ
00	512 806788 SQU0698 2019.06020 SQUASHBUSTERS, INC.	2000	ופט

 Form 990 (2019)
 SQUASHBUSTERS, INC.

 Part IV
 Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	ection 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			x
-	during the tax year? If "Yes," complete Schedule C, Part II	4		<u> </u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	5		x
6	similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		- 23
6	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	0		
'	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			
Ũ	Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
•	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in		37	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			v
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	10-	х	
h	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	12a	- 11	
b	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		x
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	1.10		<u> </u>
-	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		x
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			v
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	000	X
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Form 990 (	2019)	SQUASHBUSTERS,	INC
Part IV	Checklist of	of Required Schedules (conti	inued)

SQUASHBUSTERS, INC.

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			v
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	00	x	
24.0	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23	- 72	
<b>24</b> a	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			37
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		x
00	entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
a	"Yes," complete Schedule L, Part IV	28a		x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b?/f			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			v
	Part V, line 1	34		X X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		_ A
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	350		
30	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	00		
0.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 7			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		v	
	(gambling) winnings to prize winners?	1c	X	
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	990 (2019) SQUASHBUSTERS, INC. **-***	* * *	Pa	age <b>5</b>
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 56			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.) 11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
с	Enter the amount of reserves on hand 13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
_	If "Yes," complete Form 4720, Schedule O.			

Form **990** (2019)

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Form 990 (2019)
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SQUASHBUSTERS, INC.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI					Σ				
Sec	tion A. Governing Body and Management									
					Yes	N				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	21							
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.									
b	Enter the number of voting members included on line 1a, above, who are independent		20							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	nip with any othe	er							
	officer, director, trustee, or key employee?			2						
3	Did the organization delegate control over management duties customarily performed by or under t	he direct superv	vision							
	of officers, directors, trustees, or key employees to a management company or other person?									
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?									
5	Did the organization become aware during the year of a significant diversion of the organization's a	ssets?		5						
6	Did the organization have members or stockholders?									
7a										
	more members of the governing body?			7a						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,									
	persons other than the governing body?			7b						
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the y	ear by the followin	g:			Γ				
а	The governing body?			8a	Х					
	Each committee with authority to act on behalf of the governing body?			8b	Х					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re-					ſ				
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9						
ec	tion B. Policies (This Section B requests information about policies not required by the Internal I	Revenue Code.)			_					
					Yes					
0a	Did the organization have local chapters, branches, or affiliates?			10a	Х					
b	If "Yes," did the organization have written policies and procedures governing the activities of such	chapters, affiliate	es,							
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b	Х					
1a	Has the organization provided a complete copy of this Form 990 to all members of its governing bo	dy before filing t	he form?	11a	Х					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.									
2a										
b										
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "	Yes," describe								
	in Schedule O how this was done			12c	Х					
3	Did the organization have a written whistleblower policy?			13	Х	Γ				
4	Did the organization have a written document retention and destruction policy?			14	Х					
5	Did the process for determining compensation of the following persons include a review and appro					T				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision	•								
а	The organization's CEO, Executive Director, or top management official			15a	Х	Γ				
	Other officers or key employees of the organization			15b	Х	t				
~	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					t				
6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ement with a								
	taxable entity during the year?			16a		L				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalu					t				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the org	• •								
	exempt status with respect to such arrangements?			16b		L				
ec	tion C. Disclosure									
7	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright M\!A$									
8	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990,	and 990-T (Sect	ion 501(c)(3	)s only	/) avai	la				
•	for public inspection. Indicate how you made these available. Check all that apply.			,0 0111	) uvu					
-		in on Schedule (								
9	Describe on Schedule O whether (and if so, how) the organization made its governing documents,	conflict of interes	st policy, an	d finai	ncial					
	statements available to the public during the tax year.									
20	State the name, address, and telephone number of the person who possesses the organization's b GREG ZAFF $-617-373-5426$	ooks and record	is 🕨							
	795 COLUMBUS AVENUE, ROXBURY CROSSING, MA 02120									
32000	3 01-20-20			Form	1 <b>990</b>	(2				
<b>~</b> ~	6			<b>.</b>		~				
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Part VII	Compensation of Officers,	Directors,	Trustees,	Key Em	oloyees,	Highest	Compens	ated
	Employees, and Independe	ent Contra	ctors					

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average	(do		Pos beck		than	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	is bot pr/trus	h an	compensation	compensation	amount of
	week					17 11 113	(00)	from	from related	other
	(list any hours for	directo				-		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	ee or (	stee			nsated		(W-2/1099-MISC)	(112/1000/11100)	organization
	organizations	trust	nal tru		oyee	ompe				and related
	below	Individual trustee or director	In stitutional trustee	cer	Key employee	Highest compensated employee	Former			organizations
	line)	Indi	Inst	Officer	Key	High	Forr			
(1) GREG ZAFF	40.00							10000		01005
CEO, DIRECTOR	1 00	X		X				179637.	0.	21025.
(2) NANCY LOUCKS	1.00									
TREASURER		X		Х				0.	0.	0.
(3) JOHN BLASBERG	3.00									
CHAIRMAN		Х		Х				0.	0.	0.
(4) MIKE DAVIS	1.00									•
DIRECTOR		Х						0.	0.	0.
(5) DAVID ANTONELLI	1.00									
DIRECTOR		Х						0.	0.	0.
(6) MEG CAMPBELL	1.00								0	0
DIRECTOR	1 00	X						0.	0.	0.
(7) ASHLEY JACOBS	1.00								0	0
SECRETARY	1 00	X		X				0.	0.	0.
(8) HENRY MANICE	1.00							0	0	0
DIRECTOR	1 00	X						0.	0.	0.
(9) GEORGE BELL	1.00	37						0	0	0
DIRECTOR	1 00	X						0.	0.	0.
(10) JUMA CRAWFORD	1.00	v						0.	0	0
DIRECTOR	1.00	Х						0.	0.	0.
(11) CHESSIN GERTLER	1.00	v						0.	0.	0.
DIRECTOR	1.00	Х						0.	0.	0.
(12) WILLIAM PAINE DIRECTOR	1.00	x						0.	0.	0.
(13) WILL MUGGIA	1.00	Δ						0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(14) JON KARLEN	1.00	<u>^</u>						0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(15) JAMIE FAGAN	1.00	Δ						0.	•	<u></u>
DIRECTOR	1.00	x						0.	0.	0.
(16) DAVID DRUBNER	1.00		-		-			0.	0.	<u>.</u>
DIRECTOR	<u> </u>	x						0.	0.	0.
(17) DON MYKRANTZ	1.00								0.	••
DIRECTOR		x						0.	0.	0.
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Form	990	(2019)	)

Part V	II Section A. Officers, Directors, Trus	tees, Key Em	ploy	vees,	, an	d Hi	ighe	st C	ompensated Employe	es (continued)				
	(A)	(B)	(C)						(D)	(E)			(F)	
	Name and title	Average hours per		not cl	heck		than		Reportable	Reportable			stimate	
		week					is bot or/trus		compensation from	compensatio from related		а	mount other	of
		(list any	ctor						the	organization		cor	npensa	ition
		hours for	Individual trustee or director				ted		organization	(W-2/1099-MIS			rom th	
		related	stee o	rustee			oen sat		(W-2/1099-MISC)				ganizat	
		organizations below	al tru:	onal ti		loyee	comp se						nd relat	
		line)	dividu	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				org	janizati	ons
(18) H	ABIB GORGI	1.00	드	느	of	Æ	코 등	Ъ						
DIRECT(		1.00	x						0.		Ο.			Ο.
	IMONE WINSTON	1.00							•••					
DIRECTO	DR		х						0.		0.			0.
(20) KA	ADINEYSE PAZ	1.00												
DIRECTO	DR		Х						0.		0. 0.			0.
(21) PI	ETER SOORENKO	1.00												_
DIRECTO			Х						0.		0. 0.			0.
	HRISTOPHER LYNCH	40.00						37	242100		~		1 1 1	00
FORMER	C00							Х	243199.		0.		144	98.
					-									
											-			
1b Su	btotal								422836.		0.		355	23.
c To	tal from continuation sheets to Part V	I, Section A							0.		0.		<u> ~ = =</u>	0.
	tal (add lines 1b and 1c)		-		<u> </u>				422836.		0.		355	23.
	tal number of individuals (including but n	ot limited to th	iose	liste	ed a	bov	e) wł	no re	eceived more than \$100	,000 of reportab	le			3
CO	mpensation from the organization				-								Yes	No
<b>3</b> Dio	d the organization list any <b>former</b> officer,	director trust			mn	love		hia	hest compensated emr	lovee on	ſ		100	
	e 1a? If "Yes," complete Schedule J for s											3	x	
	r any individual listed on line 1a, is the su													
	d related organizations greater than \$15											4	Х	
	d any person listed on line 1a receive or a													
rer	ndered to the organization? If "Yes," com	plete Schedul	e J f	or su	ıch	pers	son .					5		Х
Sectior	B. Independent Contractors													
	omplete this table for your five highest co	-	-								npens	ation	from	
the	e organization. Report compensation for	the calendar y	ear	endi	ng v	with	or w	ithir		/ear.				
	<b>(A)</b> Name and business	address	NC	ONE	7				<b>(B)</b> Description of s	ervices	C		<b>C)</b> ensatio	n
			11(	5141	-			+	2000					
								$\square$						
								-						
<b>2</b> To	tal number of independent contractors (i	ncludina hut n	ot li	mite	d to	tho	se li	sted	above) who received m	ore than				
	00,000 of compensation from the organi	-					0		,					

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Forn	n 99	0 (	2019) SQU	JASHB	USTEF	RS,	INC.			**_***	* * *	Page 9
	rt \											
			Check if Schedule O	contains	a respons	se or	r note to any lir	e in this Part VIII				
			Check if Schedule O		<u></u>	<u></u>		(A) Total revenue	<b>(B)</b> Related or exempt function revenue	Unrelated	Revenue from ta	<b>D)</b> e excluded ax under 512 - 514
Program Service Contributions, Gifts, Grants Revenue and Other Similar Amounts		b d e f g h a b c d e	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contri All other contributions, gifts, similar amounts not included Noncash contributions included in <b>Total.</b> Add lines 1a-1f <b>REIMBURSED EX</b>	ibutions) grants, ar above lines 1a-1f	ES	4	431027. 379700. 801787. ▶ Business Code 713990	6612514. 10374.	10374.			
д.		f	All other program service					10054				
	3 4 5		Total. Add lines 2a-2f Investment income (inclue other similar amounts) Income from investment of Royalties	ding divid	dends, int	eres d pro	t, and bcceeds	10374. 175207.			17	5207.
		a b c	Gross rents Less: rental expenses Rental income or (loss) Net rental income or (loss	6a 6b 6c	(i) Real		(ii) Personal					
evenue	7	a b	Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses	(і) 7а 12 7ь 12	Securities 85953 44538 14147	s 33 36	(ii) Other					
			Net gain or (loss)					414147.			41	4147.
Other R	8	а	Gross income from fundraisi	ng events 51027 line 1c).	(not • of See	8a 8b	92277. 92277.					
			Net income or (loss) from		· -	s	►	0.				
	9	b	Gross income from gamin Part IV, line 19 Less: direct expenses Net income or (loss) from		ų į	9a 9b	<b>&gt;</b>					
	10	a b	Gross sales of inventory, and allowances Less: cost of goods sold	less retu	rns 1	10a 10b						
	-	С	Net income or (loss) from	sales of	inventory							
sn		-				H	Business Code					
Miscellaneous Revenue	11					-  -						
sver		b c				-  -						
Be			All other revenue			-  -						
2			Total. Add lines 11a-11d									
93200	<b>12</b>		Total revenue. See instruction					7212242.	10374.	0.		9354. 90(2019)

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SQUASHBUSTERS, INC.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a respons Do not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	<b>(D)</b> Fundraising
7b, 8b, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
<b>3</b> Grants and other assistance to foreign				
organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors,				
trustees, and key employees	422836.	229349.	34145.	159342
6 Compensation not included above to disqualified				
persons (as defined under section $4958(f)(1)$ ) and				
persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1451650.	1190984.	80446.	180220
8 Pension plan accruals and contributions (include				
section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	223288.	162770.	14557.	45961
0 Payroll taxes	150942.	115976.	10558.	24408
1 Fees for services (nonemployees):				
a Management	52.	52.		
<b>b</b> Legal				
c Accounting	21347.		21347.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	49460.		49460.	
g Other. (If line 11g amount exceeds 10% of line 25,				
column (A) amount, list line 11g expenses on Sch 0.)	53389.	23333.	653.	29403
2 Advertising and promotion	5417.	817.	4600.	
3 Office expenses	11599.	9749.	817.	1033
4 Information technology				
5 Royalties				
6 Occupancy	31576.	31576.		
7 Travel				
8 Payments of travel or entertainment expenses				
for any federal, state, or local public officials				
9 Conferences, conventions, and meetings	3162.	2768.	250.	144
0 Interest				
1 Payments to affiliates				
2 Depreciation, depletion, and amortization	319461.	171132.	148329.	
3 Insurance	91365.	83222.	3141.	5002
4 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
a PROGRAM EXPENSES	243315.	243315.		
b TELEPHONE AND INTERNET	31089.	27294.		3795
c STAFF EXPENSES	26271.	23627.	1299.	1345
d TRANSPORTATION	24027.	22667.	294.	1066
e All other expenses	67106.	20509.	34514.	12083
5 Total functional expenses. Add lines 1 through 24e	3227352.	2359140.	404410.	463802
6 Joint costs. Complete this line only if the organization				
reported in column (B) joint costs from a combined				
educational campaign and fundraising solicitation.				
Check here if following SOP 98-2 (ASC 958-720)				

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Part X Balance Sheet

11

Check if Schedule O contains a response or note to any line in this Part X

	*****	Page <b>11</b>	
(A)		(B)	

		Check if Schedule O contains a response or hot			(A)		(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing			556575.	1	1791598.
	2	Savings and temporary cash investments			78443.	2	32680.
	3	Pledges and grants receivable, net			415000.	3	1343000.
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subst					
		controlled entity or family member of any of thes				5	
	6	Loans and other receivables from other disgualit	fied pe				
		under section 4958(f)(1)), and persons described	d in sec	ction 4958(c)(3)(B)		6	
S	7	Notes and loans receivable, net		F		7	
Assets	8	Inventories for sale or use				8	
Ř	9	Prepaid expenses and deferred charges			7996.	9	300.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	11214008.			
	b	Less: accumulated depreciation	10b	2706356.	8575936.	10c	8507652.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line 1			10611844.	12	11011686.
	13	Investments - program-related. See Part IV, line			13		
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11			480778.	15	1601578.
	16	Total assets. Add lines 1 through 15 (must equa			20726572.	16	24288494.
	17	Accounts payable and accrued expenses			115594.	17	100115.
	18	Grants payable		18			
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities		20			
	21	Escrow or custodial account liability. Complete F	of Schedule D		21		
es	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, subst					
.iab		controlled entity or family member of any of thes		E Contraction of the second		22	
-	23	Secured mortgages and notes payable to unrela		F		23	
	24	Unsecured notes and loans payable to unrelated		F		24	
	25	Other liabilities (including federal income tax, page					
		parties, and other liabilities not included on lines	17-24)	. Complete Part X	005040		01520
		of Schedule D		······ -	295240.	25	91538.
	26			<b>V</b>	410834.	26	191653.
S		Organizations that follow FASB ASC 958, che	ck her	e ▶ 🔼			
ů.		and complete lines 27, 28, 32, and 33.			17678672.		17771382.
ala	27	Net assets without donor restrictions			2637066.	27	6325459.
Ыd	28	Net assets with donor restrictions			2037000.	28	0525459.
Fun		Organizations that do not follow FASB ASC 9	58, che	eck here 🕨 🛄			
P	~	and complete lines 29 through 33.					
ets	29	Capital stock or trust principal, or current funds				29	
Ass	30	Paid-in or capital surplus, or land, building, or eq				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated in			20315738.	31 32	24096841.
Z	32	Total net assets or fund balances			20726572.	32	24090041.
	33	Total liabilities and net assets/fund balances			20,203,20	33	Form <b>990</b> (2019)

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Part XI       Reconciliation of Net Assets         Check If Schedule O contains a response or note to any line in this Part XI       1         1       Total revenue (must equal Part VIII, column (A), line 25)       2       3227352.         2       Total expenses (must equal Part VI, column (A), line 25)       2       3227352.         2       Revenue liess expenses. Subtract line 2 from line 1       3       3984890.         4       20315738.       5       Het unrealized gains (losses) on investments       5       -203787.         6       0       6       7       7       7         7       1       7       7       7         8       Pior period adjustments       6       7       7         9       Other changes in net assets or fund balances (explain on Schedule O)       9       0.       1         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part XI, line 32, column (B))       240968411.       240968411.         Part XII       Financial Statements and Reporting       X       X       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       X         1       Accounting method used to prepare the form spior year or checked "Other," explain in Schedule O. </th <th>Form</th> <th>990 (2019) SQUASHBUSTERS, INC.</th> <th>**-</th> <th>_ * * * * * * *</th> <th>Pag</th> <th>ge <b>12</b></th>	Form	990 (2019) SQUASHBUSTERS, INC.	**-	_ * * * * * * *	Pag	ge <b>12</b>
1       Total revenue (must equal Part VIII, column (A), line 12)       1       7212242.         2       Total expenses (must equal Part IX, column (A), line 25)       2       3227352.         3       Revenue less expenses. Subtract line 2 from line 1       3       3984890.         4       4       20315738.         5       Net uncalized gain (losses) on investments       6         7       7       6         9       Obnated services and use of facilities       7         7       Investment expenses       7         8       9       0.         9       Other changes in net assets or fund balances (explain on Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       24096841.          7       1       24096841.          24096841.       X          10       24096841.          X       X          Ceak       Accrual       Other          Ceak       Accrual       Other       1          Ceak       Accrual       Other       1       2a <th>Pa</th> <th>rt XI Reconciliation of Net Assets</th> <th></th> <th></th> <th></th> <th></th>	Pa	rt XI Reconciliation of Net Assets				
2       Total expenses (must equal Part X, column (A), line 25)       2       3227352.         3       Revenue less expenses. Subtract line 2 from line 1       3       3984890.         4       Vet assets or fund balances at beginning of year (must equal Part X, line 32, column (A))       4       20315738.         5       Net unrealized gain (Sossei) on investments       5       -203787.         6       6       -         7       6       6         7       8       6         9       Other changes in net assets or fund balances (explain on Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       10       24096841.         Part XII       Financial Statements and Reporting       X       X         Check if Schedule O contains a response or note to any line in this Part XII       X       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other," explain in Schedule O.         2       Were the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         1       Accounting method used to prepare the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis		Check if Schedule O contains a response or note to any line in this Part XI				
2       Total expenses (must equal Part X, column (A), line 25)       2       3227352.         3       Revenue less expenses. Subtract line 2 from line 1       3       3984890.         4       Vet assets or fund balances at beginning of year (must equal Part X, line 32, column (A))       4       20315738.         5       Net unrealized gain (Sossei) on investments       5       -203787.         6       6       -         7       6       6         7       8       6         9       Other changes in net assets or fund balances (explain on Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       10       24096841.         Part XII       Financial Statements and Reporting       X       X         Check if Schedule O contains a response or note to any line in this Part XII       X       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other," explain in Schedule O.         2       Were the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         1       Accounting method used to prepare the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis						
3       Revenue less expenses. Subtract line 2 from line 1       3       3984890.         4       Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))       4       20315738.         5       Net unrealized gains (losses) on investments       5       -203787.         6       6       7         7       6       7         8       7       8         9       Other changes in net assets or fund balances (explain on Schedule 0)       9       0.         10       24096841.       9       0.         Part XIII       Financial Statements and Reporting       X       X         Check if Schedule O contains a response or note to any line in this Part XII       X       X         9       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other       Yes       No         1       Files, check ab box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis       Both consolidated and separate basis       2b       X         1       Yes, 'check ab box below to indicate whether the financial statements for the year were audited on a separate basis	1	Total revenue (must equal Part VIII, column (A), line 12)	1			
4       Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))       4       20315738.         5       Net unrealized gains (losses) on investments       5       -203787.         6       6       7         7       8       Prior period adjustments       8         9       Other changes in net assets or fund balances (explain on Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       10       24096841.         Part XII       Financial Statements and Reporting       X       X       Yes       No         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other       Yes       No         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other       Za       X         If "Yes, 'check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis       Both consolidated and separate basis       Za       X         If "Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis       Both consolidated and separate basis.       Zb       X       Za       X	2	Total expenses (must equal Part IX, column (A), line 25)	2	32	273	52.
4       20315738.         5       Net unrealized gains (losses) on investments       5         6       -203787.         6       -203787.         7	3	Revenue less expenses. Subtract line 2 from line 1	3			
6       Donated services and use of facilities       6         7       Investment expenses       7         8       Prior period adjustments       8         9       Other changes in net assets or fund balances (explain on Schedule O)       9       0.         10       24096841.       9       0.         Period adjustments         9       Other changes in net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       10       24096841.         Part XII Financial Statements and Reporting         Check if Schedule O contains a response or note to any line in this Part XII       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other         If the organization's financial statements compiled or reviewed by an independent accountant?       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X       2b       X <tr< th=""><th>4</th><th>Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))</th><th>4</th><th></th><th></th><th></th></tr<>	4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4			
6 Donated services and use of facilities   7 Investment expenses   8 Prior period adjustments   9 Other changes in net assets or fund balances (explain on Schedule O)   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (E))   10 Part XII   Financial Statements and Reporting   Check if Schedule O contains a response or note to any line in this Part XII   Check if Schedule O contains a response or note to any line in this Part XII   I Accounting method used to prepare the Form 990:   1 Check if Schedule O.   2a X   If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:   Separate basis, or both: Separate basis   Ches it to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?   If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.   3a As a result of a federal award, was the organization required to undergo an audit or audits; as set forth in the Single Audit Act and OMB Circular A-133?   b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits; for the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.	5	Net unrealized gains (losses) on investments	5	-2	037	87.
7       Investment expenses       7         8       Prior period adjustments       9         9       Other changes in net assets or fund balances (explain on Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       10       24096841.         Part XII       Financial Statements and Reporting       X       X         Check if Schedule O contains a response or note to any line in this Part XII       X       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         2a       Were the organization's financial statements compiled or reviewed by an independent accountant?       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X       2b       X         If "Yes," to line 2a or 2b, does the organization have a committee th	6		6			
8       Prior period adjustments       8         9       Other changes in net assets or fund balances (explain on Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       10       24096841.         Part XII       Financial Statements and Reporting       X       X       Yes       No         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       Yes       No         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       Za       X         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       Za       X       Yes       No         2a       X       If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis       Consolidated basis, or both:       Za       Za       X       X       Image: Separate basis       Zb	7		7			
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column (B)       10       24096841.         Part XII       Financial Statements and Reporting       X         Check if Schedule O contains a response or note to any line in this Part XII       X         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis       Consolidated basis, or both:       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a       X         If the or	9		9			0.
Part XII       Financial Statements and Reporting         Check if Schedule O contains a response or note to any line in this Part XII       X         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements compiled or reviewed by an independent accountant?       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         b Were the organization's financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a       X	10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
Check if Schedule O contains a response or note to any line in this Part XII       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, or both:       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         b Were the organization's financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation or fits financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act a		column (B))	10	240	968	41.
I       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other	Pa	rt XII Financial Statements and Reporting				
1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other       Image: Construct to the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         2a       X       Image: Construct to the organization's financial statements compiled or reviewed by an independent accountant?       2a       X         1       Mere the organization's financial statements compiled or reviewed by an independent accountant?       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis       Consolidated basis or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         b       Were the organization's financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a		Check if Schedule O contains a response or note to any line in this Part XII				
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2a       Were the organization's financial statements compiled or reviewed by an independent accountant?       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a       As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit       3a       X <t< th=""><th>1</th><th>Accounting method used to prepare the Form 990: Cash X Accrual Other</th><th></th><th></th><th></th><th></th></t<>	1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       Image: Consolidated basis, or both:       Im		If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.			
separate basis, consolidated basis, or both:   Separate basis   Were the organization's financial statements audited by an independent accountant?   If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:   X   Separate basis   Consolidated basis   Both consolidated and separate basis, consolidated basis, or both:   X   Separate basis   Consolidated basis   Both consolidated and separate basis   consolidated basis, or both:   X   Separate basis   Consolidated basis   Both consolidated and separate basis   consolidated basis   Consolidated basis   Both consolidated and separate basis   consolidated basis   Consolidated basis   Consolidated basis   Both consolidated and separate basis   consolidated basis   <	2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
<ul> <li>Separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>Were the organization's financial statements audited by an independent accountant?</li> <li>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:</li> <li>Separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</li> <li>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.</li> <li>As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?</li> <li>If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits</li> </ul>		If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
b       Were the organization's financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         X       Separate basis       Consolidated basis       Both consolidated and separate basis       If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a       X         3a       X       X       X       X         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits       3b		separate basis, consolidated basis, or both:				
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       Image: Consolidated basis       Image:						
consolidated basis, or both:       Image: Consolidated basis       Both consolidated and separate basis       Image: Consolidated basis       Consolidated basis       Both consolidated and separate basis         c       If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       Image: Consolidated basis       Image: Consolidated b	b	Were the organization's financial statements audited by an independent accountant?		2b	Х	<u> </u>
X       Separate basis       Consolidated basis       Both consolidated and separate basis       Image: Consolidated basis			e basis	s,		
c       If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       2a       As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?       3a       X         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits       3b       3b						
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3a       As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit       3a       X         Act and OMB Circular A-133?       3a       X         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits       3b					Х	L
Act and OMB Circular A-133?       3a       X         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits       3b						
b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits       3b	3a		-	ıdit		
or audits, explain why on Schedule O and describe any steps taken to undergo such audits		Act and OMB Circular A-133?		3a		X
	b					
		or audits, explain why on Schedule O and describe any steps taken to undergo such audits				L

Form **990** (2019)

932012 01-20-20

**SCHEDULE A** 

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

# Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

	OMB No. 1545-0047
	2019
	Open to Public Inspection
r	identification number

Name o	f the	organization
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Name o	of the organization							identification number * _ * * * * * *					
Dort		SHBUSTERS,						<u> </u>					
Part			-				S.						
	anization is not a private found			-									
1 –	A church, convention of ch	-				1)(A)(i).							
2	A school described in <b>sect</b>												
3 _	A hospital or a cooperative												
4	A medical research organiz	zation operated in co	njunction with a hospita	l described	d in <b>sectio</b>	n 170(b)(1)(A	)(iii). Enter	the hospital's name,					
_	city, and state:												
5 🗆	An organization operated f	or the benefit of a co	llege or university owne	d or opera	ted by a g	overnmental	unit describ	bed in					
_	section 170(b)(1)(A)(iv). (0	Complete Part II.)											
6	A federal, state, or local go	vernment or governn	nental unit described in	section 17	70(b)(1)(A)	(v).							
7 X	An organization that norma	ally receives a substa	intial part of its support	from a gov	ernmental	unit or from 1	he general	public described in					
	_ section 170(b)(1)(A)(vi). (C	Complete Part II.)											
8 _	A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)												
9	An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college												
	or university or a non-land-	grant college of agric	ulture (see instructions)	. Enter the	name, city	y, and state o	f the colleg	e or					
	university: An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from												
10	An organization that norma	ally receives: (1) more	e than 33 1/3% of its sup	oport from	contributi	ons, member	ship fees, a	and gross receipts from					
	activities related to its exer	mpt functions - subje	ct to certain exceptions	, and (2) no	o more tha	n 33 1/3% of	its support	t from gross investment					
	income and unrelated busi	ness taxable income	(less section 511 tax) fr	om busine	esses acqu	ired by the o	rganization	after June 30, 1975.					
	_ See <b>section 509(a)(2).</b> (Co	mplete Part III.)											
11 📙	An organization organized	and operated exclus	ively to test for public sa	afety. See	section 50	)9(a)(4).							
12 🗌	An organization organized	and operated exclus	ively for the benefit of, t	o perform t	the function	ons of, or to c	arry out the	e purposes of one or					
	more publicly supported or	rganizations describe	ed in <b>section 509(a)(1)</b> o	r section	509(a)(2).	See section	509(a)(3). 🤇	Check the box in					
-	lines 12a through 12d that	describes the type of	of supporting organization	n and com	nplete lines	s 12e, 12f, an	d 12g.						
a L	<b>Type I.</b> A supporting orga	anization operated, s	upervised, or controlled	by its sup	ported org	ganization(s),	typically by	' giving					
	the supported organization	on(s) the power to re	gularly appoint or elect	a majority (	of the dire	ctors or truste	ees of the s	supporting					
-	organization. You must o	complete Part IV, Se	ections A and B.										
b L	<b>Type II.</b> A supporting org	anization supervised	l or controlled in connec	tion with it	ts support	ed organizatio	on(s), by ha	iving					
	control or management of	of the supporting org	anization vested in the s	ame perso	ons that co	ontrol or mana	age the sup	ported					
г	organization(s). You mus	st complete Part IV,	Sections A and C.										
cL	Type III functionally integration						Illy integrate	ed with,					
г	its supported organizatio	on(s) (see instructions	s). You must complete	Part IV, Se	ections A,	D, and E.							
dL	Type III non-functionall	y integrated. A supp	orting organization oper	rated in co	nnection v	vith its suppo	rted organi	zation(s)					
	that is not functionally in		• •	-		-	d an attent	iveness					
г	requirement (see instruct												
eL	Check this box if the org					а Туре I, Туре	II, Type III						
	functionally integrated, o		, , ,		zation.								
	nter the number of supported							_					
g P	rovide the following information (i) Name of supported	n about the supporte (ii) EIN	<u> </u>	(iv) Is the orga	inization listed	(v) Amount of	fmonoton	(vi) Amount of other					
	organization		(iii) Type of organization (described on lines 1-10		inization listed	(v) Amount o support (see ir	,	(vi) Amount of other support (see instructions)					
	organization		above (see instructions))	Yes	No								
Total													
								1					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 932021 09-25-19 Schedule A (Form 990 or 990-EZ) 2019 13

2019.06020 SQUASHBUSTERS, INC.

## Schedule A (Form 990 or 990-EZ) 2019 SQUASHBUSTERS, INC.

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	3300653.	3509166.	3088369.	3305866.	6612514.	19816568.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge $\dots$						
4	Total. Add lines 1 through 3	3300653.	3509166.	3088369.	3305866.	6612514.	19816568.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						19816568.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2015	(b)2016 3509166.	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
7	Amounts from line 4	3300653.	3509166.	3088369.	(d) 2018 3305866.	6612514.	19816568.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	66771.	117072.	181396.	189344.	175207.	729790.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	155170.	112617.	596838.	4378.	424521.	1293524.
11	Total support. Add lines 7 through 10						21839882.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
	First five years. If the Form 990 is for						
	organization, check this box and stop	here					
Sec	organization, check this box and <b>stor</b> ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2019 (I					14	90.74 %
15	Public support percentage from 2018	Schedule A, Part	II, line 14			15	88.49 %
16a	33 1/3% support test - 2019. If the c	organization did no	t check the box o	n line 13, and line	14 is 33 1/3% or n	nore, check this bo	
	$\ensuremath{ \text{stop} here.}$ The organization qualifies	as a publicly supp	orted organization	I			► X
b	33 1/3% support test - 2018. If the c	organization did no	t check a box on l	ine 13 or 16a, and	line 15 is 33 1/3%	or more, check th	nis box
	and stop here. The organization qual	ifies as a publicly s	supported organization	ation			
17a	10% -facts-and-circumstances tes	<b>t - 2019.</b> If the org	anization did not o	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check tł	nis box and <b>stop h</b>	<b>iere.</b> Explain in Pai	t VI how the orgar	nization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		
b	10% -facts-and-circumstances tes	<b>t - 2018.</b> If the org	anization did not o	heck a box on line	e 13, 16a, 16b, or <sup>-</sup>	17a, and line 15 is	10% or
	more, and if the organization meets th						
	organization meets the "facts-and-circ	cumstances" test.	The organization of	qualifies as a publi	cly supported orga	anization	
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17t	o, check this box a	nd see instruction	s <b>&gt;</b>
					Sche	dule A (Form 990	or 000 EZ) 2010

Schedule A (Form 990 or 990-EZ) 20 19

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## Schedule A (Form 990 or 990 EZ) 2019 SQUASHBUSTERS, INC.

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Calend	lar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(	<b>e)</b> 2019	<b>(f)</b> Total	
<b>1</b> G	Gifts, grants, contributions, and								
n	nembership fees received. (Do not								
ir	nclude any "unusual grants.")								
	Bross receipts from admissions,								
	nerchandise sold or services per- ormed, or facilities furnished in								
	ny activity that is related to the								
	rganization's tax-exempt purpose								
<b>3</b> G	Bross receipts from activities that								
a	re not an unrelated trade or bus-								
ir	ness under section 513								
	ax revenues levied for the organ-								
iz	zation's benefit and either paid to								
о	r expended on its behalf								
<b>5</b> T	he value of services or facilities								
fu	urnished by a governmental unit to								
	he organization without charge								
	otal. Add lines 1 through 5								
	mounts included on lines 1, 2, and		1						
	received from disqualified persons								
	mounts included on lines 2 and 3 received								
	om other than disqualified persons that								
	xceed the greater of \$5,000 or 1% of the								
	mount on line 13 for the year								
o r	Public support. (Subtract line 7c from line 6.)								
	lar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018		e) 2019	(f) Total	
	mounts from line 6	(a) 2013	(0) 2010	(0) 2017	(u) 2010		ej 2019	(1) 101ai	
	Bross income from interest,								
	lividends, payments received on								
s a	ecurities loans, rents, royalties, nd income from similar sources								
ьU	Inrelated business taxable income								
(	ess section 511 taxes) from businesses								
a	cquired after June 30, 1975								
сA	dd lines 10a and 10b								
	let income from unrelated business								
	ctivities not included in line 10b,								
	vhether or not the business is equilarly carried on								
	)ther income. Do not include gain								
0	r loss from the sale of capital								
	ssets (Explain in Part VI.)		+						
	otal support. (Add lines 9, 10c, 11, and 12.)			al faculta a COL 1	L	- 501	(a)(0) - ···	-	
	irst five years. If the Form 990 is for t	he organization?	s first, second, thi	rd, fourth, or fifth ta	ax year as a sectio	n 501	(c)(3) organiz	ation,	
	heck this box and stop here	Cummant Da						▶∟	
	ion C. Computation of Public					<u> </u>			
	Public support percentage for 2019 (lin		•	column (f))		15			%
	ublic support percentage from 2018 S					16			%
	ion D. Computation of Invest								
	nvestment income percentage for <b>201</b>					17			%
	nvestment income percentage from <b>20</b>					18			%
19a 3	<b>3 1/3% support tests - 2019.</b> If the o	rganization did ı	not check the box	on line 14, and line	e 15 is more than 3	33 1/3	%, and line 1	7 is not	_
n	nore than 33 1/3%, check this box and	d <b>stop here.</b> The	organization qual	fies as a publicly s	upported organiza	ation		▶□	
b 3	3 1/3% support tests - 2018. If the o	rganization did ı	not check a box or	n line 14 or line 19a	a, and line 16 is mo	ore tha	un 33 1/3%, a	and	
lii	ne 18 is not more than 33 1/3% , chec	k this box and <b>s</b> t	<b>top here.</b> The orga	nization qualifies a	as a publicly suppo	orted o	organization	►	
	Private foundation. If the organization								
	09-25-19							or 990-EZ) 20	)19
				15			-	-	
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1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

Yes No

## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in* **Part VI** *when and how the organization made the determination.*
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)	44-		
la la	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b 11c		
-	A 35% controlled entity of a person described in (a) or (b) above?If "Yes" to a, b, or c, provide detail in Part VI. tion B. Type I Supporting Organizations	IIC		
000			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		163	
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	-		
2	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations	<u> </u>	<b>I</b>	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		100	
•	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations	•	I	<u> </u>
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
с	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	s).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

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Schedule A (Form 990 or 990-EZ) 2019

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## Schedule A (Form 990 or 990-EZ) 2019 SQUASHBUSTERS, INC.

## Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally	integr	ated Type III supporting org	ganization (see

instructions).

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Par	t V   Type III Non-Functionally Integrated 509	(a)(3) Supporting Org	anizations <u>(continued)</u>	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose			
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the			
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
а	From 2014			
b	From 2015			
с	From 2016			
d	From 2017			
е	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2019 distributable amount			
i	Carryover from 2014 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2019 distributable amount			
с	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2015			
b	Excess from 2016			
	Excess from 2017			
	Excess from 2018			
	Excess from 2019			

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Schedule A (Form 990 or 990-EZ) 2019 $$ SQUASHBUSTERS , $$ IN(
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Part IV, Section A, lines 1, 2, 3b, 3c line 1; Part IV, Section D, lines 2 an Section D, lines 5, 6, and 8; and Pa	I- Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, ad 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, art V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)	
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# Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

#### Name of the organization

## Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Employer identification number

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Organization type (check or	ne):		
Filers of:	Section:		
Form 990 or 990-EZ X 501(c)( 3) (enter number) organization			
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation		
	527 political organization		
Form 990-PF	501(c)(3) exempt private foundation		
	4947(a)(1) nonexempt charitable trust treated as a private foundation		
	501(c)(3) taxable private foundation		

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

#### Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

SQUASHBUSTERS, INC.

Name of organization

Employer identification number

\*\*\_\*\*\*\*\*

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additiona	al spac	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
<u>    1</u>	NEW BALANCE FOUNDATION 20 GUEST STREET BOSTON, MA 02135	\$_	1782000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
2	CUMMINGS FOUNDATION 200 WEST CUMMINGS PARK WOBURN, MA 01801	\$_	300000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
3	LUBIN FOUNDATION         ONE PENN PLAZA, 4TH FLOOR         NEW YORK, NY 10119	\$_	200000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
		\$_		
No.	Name, address, and ZIP + 4 MANNING, ROBERT 13 ROCKYLEDGE ROAD	\$_	Total contributions	Type of contribution       Person    X      Payroll
No. 4 (a)	Name, address, and ZIP + 4 MANNING, ROBERT 13 ROCKYLEDGE ROAD SWAMPSCOTT, MA 01907 (b)	\$	<u>Total contributions</u> <u>400000.</u> (c)	Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) (d)
No. 4 (a)	Name, address, and ZIP + 4 MANNING, ROBERT 13 ROCKYLEDGE ROAD SWAMPSCOTT, MA 01907 (b)		<u>Total contributions</u> <u>400000.</u> (c)	Type of contribution         Person       X         Payroll       Image: Contribution         Noncash       Image: Contribution         (Complete Part II for noncash contributions.)       (d)         Type of contribution       Person         Payroll       Image: Complete Part II for         Noncash       Image: Complete Part II for         (Complete Part II for       Image: Complete Part II for
No. 4 (a) No. (a)	Name, address, and ZIP + 4         MANNING, ROBERT         13 ROCKYLEDGE ROAD         SWAMPSCOTT, MA 01907         (b)         Name, address, and ZIP + 4		Total contributions         400000.         (c)         Total contributions         (c)         Total contributions	Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) (d) Type of contribution Person Payroll Noncash (Complete Part II for noncash contributions.) (d) (d)

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2019.06020 SQUASHBUSTERS, INC.

Name of organization

Employer identification number

SQUASHBUSTERS, INC.

\*\*\_\*\*\*\*\*

	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(b)	\$(c) FMV (or estimate)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	(b) Description of noncash property given	(b)       (c)         Description of noncash property given       (See instructions.)         (b)       (c)         (b)       (C)         FMV (or estimate)       (See instructions.)         (b)       (See instructions.)         (b)       (See instructions.)         (b)       (C)         (b)       (C)         (b)       (C)         (b)       (See instructions.)         (b)       (See instructions.)         (b)       (See instructions.)         (See instructions.)       (See instructions.)         (b)       (C)         (C)       (C)         (See instructions.)       (See instructions.)

Page **4** 

art III	Exclusively religious, charitable, etc., contribu from any one contributor. Complete columns (a completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional	a) through (e) and the following line entry. F charitable, etc., contributions of <b>\$1,000 or less</b>	on 501(c)(7), (8), or (10) that total more than \$1,000 for or organizations for the year. (Enter this info. once.) \$
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
-			
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
-	Transferee's name, address, a	Ind ZIP + 4	Relationship of transferor to transferee

SCHEDULE D

## (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.



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Employer	ide	ntifi	cati	on	number
+	+	++	44	44	

	SQUASHBUSTERS, INC.		**_*****
Pa		s or Other Similar Funds or A	ccounts.Complete if the
	organization answered "Yes" on Form 990, Part IV, line 6.		
		a) Donor advised funds	(b) Funds and other accounts
1	· · · · · · · · · · · · · · · · · · ·	,	· · · · · · · · · · · · · · · · · · ·
-	Total number at end of year         Aggregate value of contributions to (during year)		
2			
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing th		
6	are the organization's property, subject to the organization's exclusive Did the organization inform all grantees, donors, and donor advisors in		
6		0 0	,
	for charitable purposes and not for the benefit of the donor or donor a		
Do			
Pa			, line 7.
1	Purpose(s) of conservation easements held by the organization (chec		
	Preservation of land for public use (for example, recreation or ed		prically important land area
	Protection of natural habitat	Preservation of a cert	ified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified cons	ervation contribution in the form of a co	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic structure in		2c
d	Number of conservation easements included in (c) acquired after 7/25		
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, released, e	ktinguished, or terminated by the organ	nization during the tax
	year		
4	Number of states where property subject to conservation easement is		
5	Does the organization have a written policy regarding the periodic mo	nitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it holds?		
6	Staff and volunteer hours devoted to monitoring, inspecting, handling	of violations, and enforcing conservati	on easements during the year
	▶		
7	Amount of expenses incurred in monitoring, inspecting, handling of vi	plations, and enforcing conservation ea	asements during the year
	▶ \$		
8	Does each conservation easement reported on line 2(d) above satisfy		
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation easen	-	
	balance sheet, and include, if applicable, the text of the footnote to the	e organization's financial statements th	nat describes the
De	organization's accounting for conservation easements.	interviewal Transmission on Othern	
Pa	t III Organizations Maintaining Collections of Art, H	-	Similar Assets.
<u> </u>	Complete if the organization answered "Yes" on Form 990, Par		
1a	If the organization elected, as permitted under FASB ASC 958, not to	•	
	of art, historical treasures, or other similar assets held for public exhib		ince of public
_	service, provide in Part XIII the text of the footnote to its financial state		
b	If the organization elected, as permitted under FASB ASC 958, to rep		
	art, historical treasures, or other similar assets held for public exhibition	n, education, or research in furtheranc	e of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
~	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasures, o		provide
	the following amounts required to be reported under FASB ASC 958 r	-	
	Revenue included on Form 990, Part VIII, line 1		
	Assets included in Form 990, Part X		
	For Paperwork Reduction Act Notice, see the Instructions for For	n 990.	Schedule D (Form 990) 2019
93205	1 10-02-19		

25 2019.06020 SQUASHBUSTERS, INC.

Sche	dule D (Form 990) 2019 SQUASHBI	JSTERS, INC	2.		,	**_**	* * * * *	<b>*</b> Pa	age <b>2</b>
Pa	t III Organizations Maintaining C	ollections of Ar	t, Historical Tr	easures, or Oth	er Simila	ar Asse	<b>ts</b> (contin	ued)	
3	Using the organization's acquisition, accession	on, and other record	s, check any of the	following that make	significant	use of its			
	collection items (check all that apply):								
а	Public exhibition	d		hange program					
b	Scholarly research	е	U Other						
c Preservation for future generations									
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part							t XIII.		
5	During the year, did the organization solicit of			•			-		1
to be sold to raise funds rather than to be maintained as part of the organization's collection?									No
Pai	<b>t IV</b> Escrow and Custodial Arran		te if the organizatio	on answered "Yes" o	n Form 990	, Part IV,	line 9, or		
<u> </u>	reported an amount on Form 990, Par								
<b>1</b> a	Is the organization an agent, trustee, custodi						7	_	1
	on Form 990, Part X?					L	Yes		No
b	If "Yes," explain the arrangement in Part XIII a	and complete the fol	lowing table:				•		
							Amount		
	Beginning balance								
	Additions during the year								
e f	Distributions during the year				1f				
	Ending balance				····		Yes		No
	If "Yes," explain the arrangement in Part XIII.								
Pa								-	<u> </u>
	· · ·	(a) Current year	(b) Prior year	(c) Two years back	(d) Three y	ears back	(e) Four	years	back
1a	Beginning of year balance	10093848.	8630747.	10866456.	9	825240.		9190	
b	Contributions	369723.	994685.			478676.		350	000.
с	Net investment earnings, gains, and losses	327302.	468416.	676057.		562540.	3407		771.
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs			2911766.					
f	Administrative expenses							55	850.
g	End of year balance	10790873.	10093848.	8630747.	10	866456.		9825	240.
2	Provide the estimated percentage of the curr	ent year end balanc	e (line 1g, column (a	a)) held as:					
а	Board designated or quasi-endowment		_%						
b	Permanent endowment	%							
с	Term endowment	6							
	The percentages on lines 2a, 2b, and 2c show	uld equal 100%.							
3a	Are there endowment funds not in the posse	ssion of the organiza	ation that are held a	ind administered for	the organiz	ation	г		
	by:							Yes	No
	(i) Unrelated organizations						3a(i)		<u>X</u>
	(ii) Related organizations						3a(ii)		Х
	If "Yes" on line 3a(ii), are the related organiza						3b		
	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		wment funds.						
Pa					( line 10				
	Complete if the organization answered		· · · · · · · · · · · · · · · · · · ·			-1	(-1) D1		
	Description of property	(a) Cost or ot basis (investm		• • •	Accumulate epreciation	a	(d) Bool	value	)
1a	Land								
	Buildings								
	Leasehold improvements	246			217170			390	
	Equipment	100			25972			369:	
	Other				27492	27.		316	
Tota	. Add lines 1a through 1e. (Column (d) must ed	qual Form 990, Part .	X, column (B), line 1	10c.)			850	)76!	<u>54.</u>

Schedule D (Form 990) 2019

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#### Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

INC.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) MONEY MARKET FUNDS	198312.	End-of-Year Market Value
(B) EQUITY SECURITIES	4158725.	End-of-Year Market Value
(C) MUNICIPAL BONDS	1038091.	End-of-Year Market Value
(D) CORPORATE FIXED INCOME		
(E) BONDS	298150.	End-of-Year Market Value
(F) GOVERNMENT SECURITIES	60238.	End-of-Year Market Value
(G) EQUITY MUTUAL FUNDS	1265003.	End-of-Year Market Value
(H) CERTIFICATES OF DEPOSIT	3993167.	End-of-Year Market Value
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) 🕨	11011686.	

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

### Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) LONG-TERM PLEDGES RECEIVABLE	1578879.
(2) EMPLOYEE LOANS RECEIVABLE	22699.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	1601578.
Part X Other Liabilities.	

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

(2)       (3)         (3)       (4)         (4)       (5)         (5)       (6)         (7)       (8)         (9)       (4)	1.	(a) Description of liability	(b) Book value
(2)       (3)         (3)       (4)         (5)       (6)         (6)       (7)         (8)       (9)	(1) Federal inco	ome taxes	
(4)       (5)         (6)       (7)         (8)       (8)         (9)       (9)	(2) DEFERR	ED COMPENSATION LIABILITY	91538.
(7) (8) (9)	(3)		
(7) (8) (9)	(4)		
(7) (8) (9)	(5)		
(9)	(6)		
(9)	(7)		
	(8)		
	(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 9153	<b>Total.</b> (Column (b) m	nust equal Form 990, Part X, col. (B) line 25.)	▶ 91538.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII....

Schedule D (Form 990) 2019

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Sche	dule D (Form 990) 2019 SQUASHBUSTERS, INC.			**_*	***** Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Statem	ents With	Revenue per R	eturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	l <b>.</b>			
1	Total revenue, gains, and other support per audited financial statements			1	6958995.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-203787.		
b	Donated services and use of facilities	2b			
с	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d			2e	-203787.
3	Subtract line 2e from line 1			3	7162782.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	49460.		
b	Other (Describe in Part XIII.)	4b			
с	Add lines 4a and 4b			4c	49460.
_5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	7212242.
Pa	t XII Reconciliation of Expenses per Audited Financial Staten		h Expenses per	Retur	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a				
1	Total expenses and losses per audited financial statements			1	3177892.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	4			
а	Donated services and use of facilities	2a			
b	Prior year adjustments	. 2b			
С	Other losses	. 2c			
d	Other (Describe in Part XIII.)	. 2d			
е	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	3177892.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b		49460.		
b	Other (Describe in Part XIII.)	4b			10160
С	Add lines 4a and 4b			4c	49460.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	3227352.
Pa	t XIII Supplemental Information.				

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

13460512 806788 SQU0698

SCHEDULE G	Suppleme	ntal Information Regarding	Fun	drais	ing or Gaming	Acti	vities	OMB No. 1545-0047
(Form 990 or 990-EZ)		e organization answered "Yes" on organization entered more than \$1					, or if the	2019
Department of the Treasury		Attach to Form 990	or Fo	rm 99	0-EZ.			Open to Public
Internal Revenue Service Name of the organization		<sub>o to</sub> www.irs.gov/Form990 for instr	uction	is and	the latest informat	ion.	Employer ide	Inspection Inspection number
		USTERS, INC.					**_***	
	complete this par	<ul> <li>Complete if the organization answe t.</li> </ul>	ered "Y	es" o	n Form 990, Part IV,	line 1	7. Form 990-E2	Z filers are not
<ol> <li>Indicate whether th         <ul> <li>Mail solicitat</li> <li>Mail solicitat</li> <li>Internet and</li> <li>Phone solicit</li> <li>In-person so</li> </ul> </li> <li>2 a Did the organization key employees list</li> <li>b If "Yes," list the 10</li> </ol>	e organization rais ions email solicitations tations licitations on have a written c ed in Form 990, P I highest paid indiv	sed funds through any of the followin e Solicita f Solicita g Special or oral agreement with any individua art VII) or entity in connection with p viduals or entities (fundraisers) pursu	tion of tion of fundra l (inclue profess	non-g gover aising ding o ional 1	overnment grants nment grants events fficers, directors, tru: fundraising services?	stees	Yes	
compensated at le	ast \$5,000 by the	organization.				ı —		1
(i) Name and addres or entity (func		(ii) Activity	(iii) fundi have c or cor contrib	ustody	(iv) Gross receipts from activity	tò (o	Amount paid or retained by) fundraiser ted in col. <b>(i)</b>	(vi) Amount paid to (or retained by) organization
			Yes	No				
		n is registered or licensed to solicit		<b>bution</b>	s or has been notified	d it is	exempt from r	egistration
or licensing.	-	-					-	
LHA For Paperwork Re	eduction Act Not	ice, see the Instructions for Form	990 or	990-	EZ. S	Sche	dule G (Form §	990 or 990-EZ) 2019

932081 09-11-19

## Schedule G (Form 990 or 990-EZ) 2019 SQUASHBUSTERS, INC.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-FZ lines 1 and 6b. List events with gross receipts greater than \$5,000

			(a) Event #1 SQUASH TOURNAMENTS	(b) Event #2	(c) Other events None	(d) Total events (add col. (a) through col. (c))
b			(event type)	(event type)	(total number)	
וזכייכוומכ	1	Gross receipts	1523304.			1523304
	2	Less: Contributions	1431027.			1431027
_	3	Gross income (line 1 minus line 2)	92277.			92277
	4	Cash prizes				
2	5	Noncash prizes				
20120	6	Rent/facility costs				
הוובתו דאהמווזמי	7	Food and beverages				
נ	8	Entertainment				
		Other direct expenses				92277
		Direct expense summary. Add lines 4 throug			►	92277
		Net income summary. Subtract line 10 from	line 3, column (d)		🕨	0
a	rt I	II Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a.	answered "Yes" on Form	n 990, Part IV, line 19, or i	reported more than	
			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (d
Revenue	1	Gross revenue				
2	2	Cash prizes				
	3	Noncash prizes				
	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	└── Yes % └── No	└── Yes % └── No	└── Yes % └── No	
	7	Direct expense summary. Add lines 2 throug	h 5 in column (d)		►	
	8	Net gaming income summary. Subtract line	7 from line 1, column (d)			
		er the state(s) in which the organization conc				
		he organization licensed to conduct gaming a No," explain:				Yes N
а				erminated during the tax	year?	Yes N
a b		re any of the organization's gaming licenses				
a b		re any of the organization's gaming licenses ( Yes," explain:				
a b						

Sche	edule G (Form 990 or 990-EZ) 2019 SQUASHBUSTERS, INC. **-	* * * *	* * * *	Page 3
	Does the organization conduct gaming activities with nonmembers?		Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	
13	Indicate the percentage of gaming activity conducted in:			
а	The organization's facility	13a		9
	An outside facility			Q
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	🖵	Yes	L No
b	If "Yes," enter the amount of gaming revenue received by the organization <b>&gt;</b> \$ and the amount			
	of gaming revenue retained by the third party $\blacktriangleright$ \$			
С	If "Yes," enter name and address of the third party:			
	Name			
	Address			
16	Gaming manager information:			
	Name			
	Gaming manager compensation ▶ \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?	📖	Yes	L No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
	organization's own exempt activities during the tax year <b>&gt;</b> \$			
Pa	<b>t IV</b> Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and P	art III, I	ines 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			
3208	3 09-11-19 Schedule G (For	m 990	or 990	-EZ) 201
.60	31 512 806788 SQU0698 2019.06020 SQUASHBUSTERS, INC.		SOIL	06981
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	*
932084 04-01-19	Schedule G (Form 990 or 990-I
460512 806788 SQU0698	32 2019.06020 SQUASHBUSTERS, INC. SQU0698
#00317 000100 2000030	

SCI	HEDULE J	Compensation Information	1	OMB No.	1545-00	)47		
	Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest				2019			
		Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.		20	IJ	J		
Depar	tment of the Treasury	Attach to Form 990.		Open to				
Intern	al Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.		Inspection				
Nam	e of the organization		Employer ide			mber		
		SQUASHBUSTERS, INC.	**_**	****	*			
Pa	rt I Question	s Regarding Compensation						
					Yes	No		
<b>1</b> a		ate box(es) if the organization provided any of the following to or for a person listed on Form	1 990,					
		line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or c							
	Travel for com							
		ation and gross-up payments						
	Discretionary	spending account Personal services (such as maid, chauffe	ur, chef)					
	16 and 1 af the a later							
b	•	on line 1a are checked, did the organization follow a written policy regarding payment or				x		
0		provision of all of the expenses described above? If "No," complete Part III to explain		. 1b				
2		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,		2	Х			
	trustees, and office	rs, including the CEO/Executive Director, regarding the items checked on line 1a?		. 2	Λ			
2	Indicate which if a	by of the following the examination used to establish the componentian of the examination	20					
3		ny, of the following the organization used to establish the compensation of the organization actor. Check all that apply. Do not check any boxes for methods used by a related organization						
		ation of the CEO/Executive Director, but explain in Part III.	.01110					
	Compensation							
		compensation consultant     Compensation survey or study       ther organizations     X	oommittoo					
			Johnmittee					
4	During the year did	I any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing						
-	organization or a re							
а				4a		x		
b		e payment or change-of-control payment?			Х	<u> </u>		
		ceive payment from, an equity-based compensation arrangement?				x		
Ũ		hes 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only section 501(c	c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.						
5		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on					
	contingent on the r							
а	•			5a		Х		
b	Any related organiz	ation?		5b		X		
		or 5b, describe in Part III.						
6	For persons listed of	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on					
	contingent on the r	et earnings of:						
а	The organization?	-		6a		X		
b	Any related organiz	ation?		6b		X		
		or 6b, describe in Part III.						
7	For persons listed of	on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payment	S					
		nes 5 and 6? If "Yes," describe in Part III		. 7		X		
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to						
	initial contract exce	ption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X		
9		id the organization also follow the rebuttable presumption procedure described in						
		1 53.4958-6(c)?	<u></u>	. 9				
LHA		eduction Act Notice, see the Instructions for Form 990.	Schedul	e J (Forr	n 990	) 2019		

\*\*\_\*\*\*\*\*\*

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(B)(i)-(D)	reported as deferred on prior Form 990
(1) GREG ZAFF	(i)	179637.	0.	0.	0.			0.
CEO, DIRECTOR	(ii)	0.	0.	0.	0.		0.	0.
(2) CHRISTOPHER LYNCH	(i)	243199.	0.	0.	0.		257697.	0.
FORMER COO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2019

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### Part I, Line 1a:

THE BOARD OF DIRECTORS DETERMINED THAT PARTICIPATION BY THE CEO IN A HEALTH

CLUB BENEFITED THE FUNDRAISING EFFORTS OF THE ORGANIZATION AND APPROVED THE

#### ORGANIZATION PARTIALLY PAY THE HEALTH CLUB DUES.

Part I, Line 1b:

THE ORGANIZATION DID NOT HAVE A FORMAL WRITTEN POLICY, HOWEVER, THE BOARD

OF DIRECTORS DID APPROVE THE PARTIAL PAYMENT OF THE HEALTH CLUB DUES. SUCH

APPROVAL WAS DOCUMENTED. THE BOARD WILL ADOPT A WRITTEN POLICY FOR FUTURE

USE.

Part I, Line 4b:

GREG ZAFF PARTICIPATES IN A DEFERRED COMPENSATION PLAN UNDER SECTION 457

(F). THE EXPENSE FOR THE CURRENT TAX YEAR ASSOCIATED WITH GREG ZAFF WAS

\$20,238 AND ACCRUED LIABILITY PERTAINING TO GREG ZAFF WAS \$91,538 AT

6/30/20.

Schedule J (Form 990) 2019

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

SQUASHBUSTERS, INC.

Form 990, Part I, Line 1, Description of Organization Mission:

FULFILL THEIR FULLEST POTENTIAL IN LIFE.

Form 990, Part III, Line 4a, Program Service Accomplishments:

GRADES 6/7 THROUGH GRADE 12 IN DIRECT ENGAGEMENT WITH THE PROGRAM.

Form 990, Part VI, Section B, line 11b:

FORM 990 IS REVIEWED BY THE GOVERNING BODY BEFORE THE FORM IS FILED.

Form 990, Part VI, Section B, Line 12c:

THE CONFLICT OF INTEREST POLICY IS CIRCULATED ANNUALLY REQUIRING A RESPONSE

BY BOARD MEMBERS, OFFICERS, AND KEY EMPLOYEES. DUE TO THE COVID-19

PANDEMIC, THIS PROCESS DID NOT GET COMPLETED UNTIL AFTER JUNE 2020.

Form 990, Part VI, Section B, Line 15:

COMPENSATION FOR THE EXECUTIVE DIRECTOR, MANAGING DIRECTOR AND KEY

EMPLOYEES IS DETERMINED BY THE BOARD OF DIRECTORS. THE BOARD CONSIDERS THE

RESPONSIBILITIES OF THE POSITION, PAST PERFORMANCE OF INDIVIDUALS, AND

COMPARABILITY DATA WHEN CONSIDERED NECESSARY.

Form 990, Part VI, Section C, Line 19:

THE FINANCIAL STATEMENTS AND GOVERNING DOCUMENTS MAY BE OBTAINED UPON

REQUEST SENT TO THE ATTENTION OF GREG ZAFF, CEO, 795 COLUMBUS AVENUE,

ROXBURY CROSSING, MA 02120.

990, PART XII, LINE 2C

LHAFor Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.Schedule O (Form 990 or 990-EZ) (2019)93221109-06-19

13460512 806788 SQU0698

2019.06020 SQUASHBUSTERS, INC.

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	ile O (Form 990 of the organization	on			TNO				E	nployer identification nu	Page 2 umber
				IBUSTERS						<u> </u>	
THE	PROCESS	HAS	NOT	CHANGED	FROM	THE	PRIOR	YEAR.			
932212 0	9-06-19								Schedule	O (Form 990 or 990-EZ)	(2019
4605	12 80678	8 SQI	U069	8	2019.	0602	37 3 SQUA	ASHBUSTERS,	INC.	SQU06	981

#### Form 990 Page 10

#### 990

OIM 9.	90 Page 10							990							
Asset No.	Description	Date Acquired	Method	Life	C o n v	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
	Buildings														
1	LEASEHOLD IMPROVEMENTS	09/01/03	SL	50.00		16	2870790.				2870790.	909086.		57416.	966502.
2	LEASEHOLD IMPROVEMENTS	09/01/03	SL	50.00		16	2870791.				2870791.	909087.		57416.	966503.
26	LEASEHOLD IMPROVEMENTS	09/01/15	SL	15.00		16	26904.				26904.	8970.		1794.	10764.
46	BUILDING - MOSES BROWN SCHOOL	12/09/17	SL	50.00		16	4413374.				4413374.	139800.		88267.	228067.
60	LEASEHOLD IMPROVEMENTS	01/01/19	SL	15.00		16	857.				857.	29.		57.	86.
61	LEASEHOLD IMPROVEMENTS - LAWRENCE	01/01/19	SL	15.00		16	94675.				94675.	3156.		6312.	9468.
62	LEASEHOLD IMPROVEMENTS - MERRIMACK	01/01/19	NC	15.00	нү		20310.				20310.			٥.	
65	LEASEHOLD IMPROVEMENTS - MERRIMACK	01/01/20	SL	15.00		16	135635.				135635.			4521.	4521.
66	LEASEHOLD IMPROVEMENTS - NEU	01/01/20	SL	15.00		16	5326.				5326.			178.	178.
67	LEASEHOLD IMPROVEMENTS	01/01/20	SL	15.00		16	5200.				5200.			173.	173.
	* 990 Page 10 Total Buildings						10443862.				10443862.	1970128.		216134.	2186262.
	Furniture & Fixtures														
11	PORTABLE P/A SYSTEM	12/12/07	SL	5.00		16	7507.				7507.	7507.		٥.	7507.
12	FURNITURE	01/08/08	SL	5.00		16	8819.				8819.	8819.		٥.	8819.
13	FIRE PROOF CABINET	08/06/08	SL	5.00		16	425.				425.	425.		0.	425.
14	TABLES	02/28/12	SL	5.00		16	5553.				5553.	5553.		0.	5553.
21	FIXTURES - BOSTON	10/07/14	SL	7.00		16	950.				950.	645.		136.	781.

928111 04-01-19

(D) - Asset disposed

#### Form 990 Page 10

#### 990

JIM 9.	90 Page 10							990							
Asset No.	Description	Date Acquired	Method	Life	C o n v	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
29	FURNITURE AND FIXTURES	09/01/15	SL	7.00		16	16279.				16279.	10313.		2326.	12639.
35	PORTRAITS AND PANELS FOR WALL DECORATIONS	08/25/16	SL	7.00		16	4026.				4026.	1629.		575.	2204.
36	PORTRAITS AND PANELS FOR WALL DECORATIONS	09/11/15	SL	7.00		16	1013.				1013.	556.		145.	701.
51	BOSE SPEAKER SYSTEM	04/11/17	SL	5.00		16	1800.				1800.	810.		360.	1170.
58	FURNITURE	01/01/19	SL	7.00		16	1607.				1607.	115.		230.	345.
64	FURNITURE & SOUND EQUIPMENT	01/01/20	SL	7.00		16	48767.				48767.			3483.	3483.
	* 990 Page 10 Total Furniture & Fixtures						96746.				96746.	36372.		7255.	43627.
	Machinery & Equipment														
3	COMPUTER EQUIPMENT	06/30/99	SL	5.00		16	3498.				3498.	3498.		0.	3498.
4	COMPUTER EQUIPMENT	08/31/01	SL	5.00		16	3617.				3617.	3617.		0.	3617.
5	COMPUTER EQUIPMENT	08/31/02	SL	5.00		16	2599.				2599.	2599.		٥.	2599.
6	COMPUTER EQUIPMENT	09/05/07	SL	5.00		16	1320.				1320.	1188.		0.	1188.
7	COMPUTER EQUIPMENT	02/28/11	SL	5.00		16	5483.				5483.	5483.		0.	5483.
8	COMPUTER EQUIPMENT	02/28/12	SL	5.00		16	6685.				6685.	6685.		٥.	6685.
9	COMPUTER EQUIPMENT - LAWRENCE	02/28/12	SL	5.00		16	2389.				2389.	2389.		٥.	2389.
16	DELL MINI-TOWER	09/19/14	SL	5.00		16	2192.				2192.	2081.		111.	2192.
17	DELL MINI-TOWER	10/07/14	SL	5.00		16	2192.				2192.	2081.		111.	2192.
18	APPLE LAPTOP	11/24/14	SL	5.00		16	1274.				1274.	1168.		106.	1274.

928111 04-01-19

(D) - Asset disposed

## Form 990 Page 10

#### 990

OIM J.	90 Page 10							990							
Asset No.	Description	Date Acquired	Method	Life	C o n v	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
19	DELL LAPTOP	01/20/15	SL	5.00		16	1522.				1522.	1344.		178.	1522.
20	SOFTWARE CUSTOMIZATION	03/12/15	SL	5.00		16	16500.				16500.	14300.		2200.	16500.
22	WORKSTATIONS	10/21/14	SL	7.00		16	6750.				6750.	4500.		964.	5464.
24	LAPTOP - LAWRENCE	08/14/15	SL	5.00		16	3324.				3324.	2604.		665.	3269.
27	COMPUTER EQUIPMENT - LAWRENCE DELL LAPTOPS	08/11/16	SL	5.00		16	11162.				11162.	6510.		2232.	8742.
30	SALESFORCE DEVELOPMENT SOFTWARE	02/16/16	SL	5.00		16	19800.				19800.	13200.		3960.	17160.
31	HP OFFICE JET 4560 ALL IN ONE PRINTER	08/08/16	SL	5.00		16	100.				100.	59.		20.	79.
37	6 CHROMEBOOKS AND 6 SLIPCASES	08/12/16	SL	5.00		16	1112.				1112.	648.		222.	870.
38	3 PRINTERS	07/11/16	SL	5.00		16	1442.				1442.	864.		288.	1152.
39	8 COMPUTERS AND 3 LAPTOPS	08/04/16	SL	5.00		16	12718.				12718.	7420.		2544.	9964.
40	10 ACADEMIC LAPTOPS	09/11/15	SL	5.00		16	12445.				12445.	9541.		2489.	12030.
41	PROJECTOR	10/30/15	SL	5.00		16	520.				520.	382.		104.	486.
43	NEW APPLE LAPTOP	09/20/15	SL	5.00		16	1274.				1274.	956.		255.	1211.
44	3 NEW LAPTOPS	10/08/15	SL	5.00		16	4986.				4986.	3739.		997.	4736.
45	COMPUTER EQUIPMENT	09/01/15	SL	5.00		16	25361.				25361.	19443.		5072.	24515.
48	DELL LAPTOPS	03/25/17	SL	5.00		16	8447.				8447.	3800.		1689.	5489.
53	VARIOUS COMPUTERS/HARDWARE	01/01/18	SL	5.00		16	16344.				16344.	4903.		3269.	8172.
55	SALESFORCE DEVELOPMENT COSTS	01/01/18	SL	5.00		16	26500.				26500.	7950.		5300.	13250.

928111 04-01-19

(D) - Asset disposed

#### Form 990 Page 10

#### 990

	90 Page 10					_		990	_	_				-	
Asset No.	Description	Date Acquired	Method	Life	C o n v	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
56	COMPUTER EQUIPMENT	01/01/19	SL	5.00		16	12028.				12028.	1203.		2406.	3609.
57	SALESFORCE DEVELOPMENT COSTS	01/01/19	SL	5.00		16	3060.				3060.	306.		612.	918
63	COMPUTER EQUIPMENT	01/01/20	SL	5.00		16	25337.				25337.			2534.	2534
	* 990 Page 10 Total Machinery & Equipment						241981.				241981.	134461.		38328.	172789
	Transportation Equipment														
10	TWO MULTI-FUNCTION BUSES	05/18/12	SL	7.00		16	87682.				87682.	87682.		٥.	87682.
23	VAN SIGNAGE - BOSTON	11/06/14	SL	5.00		16	500.				500.	466.		34.	500.
25	VAN SIGNAGE - LAWRENCE	11/06/14	SL	5.00		16	500.				500.	466.		34.	500.
28	VAN - BOSTON	09/01/15	SL	7.00		16	88929.				88929.	48699.		12704.	61403.
42	VAN - BOSTON	09/11/15	SL	5.00		16	47875.				47875.	36704.		9575.	46279.
49	VAN - PROVIDENCE	04/18/17	SL	5.00		16	45500.				45500.	19717.		9100.	28817.
50	VAN - LAWRENCE	04/18/17	SL	5.00		16	45500.				45500.	19717.		9100.	28817.
59	VAN - BOSTON	01/01/19	SL	5.00		16	48273.				48273.	4827.		9655.	14482.
68	VAN - PROVIDENCE	01/01/20	SL	5.00		16	41805.				41805.			4181.	4181.
	* 990 Page 10 Total Transportation Equipment						406564.				406564.	218278.		54383.	272661.
	Other														
15	WEB DESIGN COSTS	09/01/12	SL	3.00		16	7650.				7650.	7650.		0.	7650
52	COMPUTER SOFTWARE	09/01/16	SL	5.00		16	11162.				11162.	6324.		2232.	8556.

928111 04-01-19

(D) - Asset disposed

#### Form 990 Page 10

FOIM J.	90 Page IU							990							
Asset No.	Description	Date Acquired	Method	Life	C o n v	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
54	DEVELOPMENT COSTS - LAWRENCE	06/30/18	SL	15.00		16	16937.				16937.	1129.		1129.	2258.
	* 990 Page 10 Total Other						35749.				35749.	15103.		3361.	18464.
	* Grand Total 990 Page 10 Depr						11224902.				11224902.	2374342.		319461.	2693803.
	Current Year Activity														
	Beginning balance						10962832.			0.	10962832.	2374342.			2678733.
	Acquisitions						262070.			٥.	262070.	٥.			15070.
	Dispositions/Retired						0.			0.	0.	0.			0.
	Ending balance						11224902.			٥.	11224902.	2374342.			2693803.
	Ending accum depr											2693803.			
	Ending book value											8531099.			

928111 04-01-19

Form	8868
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(Rev. January 2020)

## Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits*.

## Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or	Name of exempt organization or other filer, see instr	ame of exempt organization or other filer, see instructions.										
print	SQUASHBUSTERS, INC.				**_**	* * * * *						
File by the due date for		see instruc	tions									
filing your return. See	795 COLUMBUS AVENUE											
instruction	Ctions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. ROXBURY CROSSING, MA 02120-2108											
Enter th	e Return Code for the return that this application is for (1	file a separa	te application for each return)			01						
Applica	tion	Return	Application			Return						
ls For		Code	Is For			Code						
Form 99	0 or Form 990-EZ	01	Form 990-T (corporation)			07						
Form 99	0-BL	02	Form 1041-A			08						
Form 47	20 (individual)	03	Form 4720 (other than individual)			09						
Form 99	0-PF	04	Form 5227			10						
Form 99	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11						
Form 99	0-T (trust other than above) GREG ZAFF	06	Form 8870			12						
box ▶ 1 Ir th	s is for a Group Return, enter the organization's four digi . If it is for part of the group, check this box ▶ equest an automatic 6-month extension of time until e organization named above. The extension is for the or calendar year or . X tax year beginning JUL 1, 2019 the tax year entered in line 1 is for less than 12 months, Change in accounting period	and atta  ganization's , an	$\frac{1}{2}$ ch a list with the names and TINs of $\frac{1}{2}$ $\frac{17}{2021}$ , to file s return for: d ending JUN 30, 2020	all memb	pers the extension organiza							
	this application is for Forms 990-BL, 990-PF, 990-T, 4720 ny nonrefundable credits. See instructions.	0, or 6069,	enter the tentative tax, less	3a	\$	0.						
	this application is for Forms 990-PF, 990-T, 4720, or 606	9, enter an	y refundable credits and									
	stimated tax payments made. Include any prior year over			Зb	\$	0.						
c Ba	alance due. Subtract line 3b from line 3a. Include your p	payment wit	h this form, if required, by									
us	sing EFTPS (Electronic Federal Tax Payment System). Se	ee instructio	ons.	3c	\$	0.						
Caution instructi	: If you are going to make an electronic funds withdrawa ons.	al (direct de	bit) with this Form 8868, see Form 8	453-EO a	nd Form 88	79-EO for payment						
LHA	For Privacy Act and Paperwork Reduction Act Notice	e. see instr	uctions.		Form	8868 (Rev. 1-2020)						

923841 12-30-19